



The Hilltop Institute*

Developing Comprehensive Oral Health Policy: Challenges and Opportunities for State Health Policy Makers

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SPEAKERS' BIOS

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David A. Albert, DDS, MPH, is Director of Community Health and Associate Professor of Clinical Dentistry and Public Health at the Columbia University School of Dental and Oral Surgery, and the Joseph Mailman School of Public Health at Columbia University. He has extensive expertise in the design and development of complex projects and collaborations. Dr. Albert is currently co-PI of an NIH R01 that is investigating the effectiveness of tobacco cessation counseling by dental clinicians in public health settings. He is a co-investigator in the Manhattan Tobacco Cessation Center a New York State Department of

Health project. The Center's goals are to develop programs to increase health care provider knowledge of tobacco cessation and to develop tobacco cessation programs on a community level.

Dr. Albert is Principal Investigator and director of the Columbia/Aetna research project, which conducts national studies of dental clinician practice behaviors and opinions. The research collaboration has utilized the results of these surveys to inform and then develop monographs and laminates to educate the dental clinician. He was the Principal Investigator of two Robert Wood Johnson Addressing Tobacco in Managed Care projects, which featured a national dissemination of tobacco cessation to dental offices via a CD-ROM and electronic mail updates. Dr. Albert was Principal Investigator of Centers for Disease Control Special Interest Project conducted with the Harlem Prevention Center on physician adoption of fluoride use guidelines. The project evaluated strategies to inform pediatricians on fluoride prescribing guidelines. He developed and initiated the American Legacy Foundation Kellogg Foundation Community Voices tobacco initiative in Northern Manhattan. The program was a four-year research grant to implement and evaluate community-based tobacco cessation programs. Dr. Albert developed and directed the Advanced Education in General Dentistry program at Columbia University. He implemented the dental service of the Ambulatory Care Network of Presbyterian Hospital and now directs the Fort Washington Dental Service where he maintains a geriatric dental practice within the community of Washington Heights/Inwood in Northern Manhattan. Dr. Albert is course director for Dental Infectious Diseases (Cariology) and the Oral Health Care Delivery System courses at Columbia University.

The integration of evidence-based practice into the health care system is one of his primary interests and was manifested in the Columbia DentCare project (Kellogg Foundation, co-I, New York State Department of Health, PI), a community-based series of practices and unique approaches to health care delivery and prevention at which he is a director and initiator.

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Kim Boggess, MD, is a board certified maternal-fetal medicine specialist with special training in infectious diseases. Immediately following completion of her Maternal-Fetal Medicine fellowship, Dr. Boggess began collaboration with Dr. Steven Offenbacher to examine the role of maternal periodontal disease on adverse pregnancy outcomes. She successfully competed for K12 funding as a BIRCWH (Building Interdisciplinary Research Careers in Women's Health) scholar at the University of North

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Carolina to further her work on periodontal disease and adverse pregnancy outcomes.

During her two-year K12 funding period, Dr. Boggess published four manuscripts describing original research related to maternal periodontal disease and adverse pregnancy outcomes and presented her clinical and animal research findings at national and international meetings. Under Dr. Offenbacher's direction, she developed a rabbit model to study the fetal and placental effects of chronic infection with oral pathogens. She then competed for a K08 Mentored Clinical Scientist Award and spent the past three years involved in a comprehensive training and research program geared at furthering her studies of maternal oral infection, periodontal disease, and adverse pregnancy outcomes. She has authored 11 original research manuscripts on oral health and pregnancy and most recently published a review of Maternal Oral Health on behalf of the Society for Maternal Fetal Medicine. Dr. Boggess has given over ten invited lectures on the subject of oral infection and pregnancy outcomes, including at the Centers of Disease Control Maternal and Child Health Epidemiology annual meeting, the annual meeting of the Society for Gynecologic Investigation, and for the American College of Obstetrics and Gynecology. She assisted with the drafting of the March of Dimes position statement on oral health care for pregnant women and was invited by the Division of Oral Health of the Centers for Disease Control to author a manuscript on Preconception Oral Health Issues.

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James J. Crall, DDS, ScD, is Director of the HRSA Maternal and Child Health Bureau (MCHB) National Oral Health Policy Center, and Professor and Chair of Pediatric Dentistry at the University of California, Los Angeles (UCLA). He also serves as Director of the MCHB Pediatric Dentistry Leadership Training Center at UCLA and Child Advocate for the American Academy of Pediatric Dentistry (AAPD). Prior to moving to UCLA in 2004, Jim held faculty appointments at Columbia University (2000–2004), the University of Connecticut (1986–2000), and the University of Iowa (1979–1986).

Dr. Crall received his doctorate of dental surgery, master's degree, and certificate in pediatric dentistry from the University of Iowa. He was selected to be a Robert Wood Johnson Foundation Dental Health Services Research Scholar at Harvard from 1984 to 1986, and subsequently obtained masters and doctoral degrees in Health Policy and Management from the Harvard School of Public Health. In 1997, he was appointed as the first Dental Scholar-in-Residence at the Agency for Health Care Policy and Research, now the Agency for Healthcare Research and Quality (AHRQ).

Over the past 15 years, Dr. Crall has been actively involved in national, State, and professional policy development concerning oral health and has served as an advisor for numerous organizations including the American Academy of Pediatric Dentistry (AAPD), American Academy of Pediatrics (AAP), American Dental Association (ADA), Centers for Medicare and Medicaid Services (CMS), Joint Commission on Accreditation of Health Care Organizations, Milbank Memorial Fund, National Committee on Quality Assurance (NCQA), National Conference of State Legislatures, National Governors Association, Pew Health Professions Commission, Robert Wood Johnson Foundation, U.S. Department of Health and Human Services, and U.S. General Accounting Office.

Prominent roles of national significance include serving as the AAPD Child Advocate, a position initially focusing on creating awareness in Congress about children's oral health issues, and more recently focusing on working with federal agencies (CMS, HRSA and the Office of Head Start), state policy makers, and professional organizations on programs and policies related to children's oral health. Dr. Crall is the author of the *Children's Guide to Dental Care in Medicaid*, a document developed under a contract from the Centers for Medicare and Medicaid Services, and served as Chair of the CMS/NCQA Expert Panel on Pediatric Oral Health Performance Measurement. He served a four-year term on the DHHS Secretary's



Advisory Committee on Primary Care Training in Medicine and Dentistry. He also served as Senior Technical Consultant for the Center for Health Care Strategies State Access to Oral Health Access project, a three-year, \$6 million program supported by the Robert Wood Johnson Foundation. Most recently, Dr. Crall has provided leadership that led to a five-year, \$10 million contract being awarded to AAPD by the Office of Head Start for a Dental Home Initiative to provide training and network development to engage dentists in providing dental homes for Head Start children in all 50 states plus the District of Columbia. Dr. Crall serves as Project Director for the AAPD Head Start Dental Home Initiative.

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Jack Dillenberg, DDS, MPH, currently is the inaugural Dean of the Arizona School of Dentistry & Oral Health. This is Arizona's first dental school and is pioneering an innovative integrated biomedical curriculum, utilizing technology, an onsite 81-operator clinic, a 5-operator clinic in Glendale, AZ, fourth year community-based clinical training in educating the next generation of community-minded general dentists.

Before returning to Arizona, where Dr. Dillenberg served as the Director of the Arizona Department of Health Services for four years, he served as the Associate Director for Public Health Programs for the California Department of Health Services. He directed the development of statewide oral health policy and evaluated the operation and effectiveness of California's oral health programs. He also served as the Area Health Officer for the Los Angeles County Department of Health Services.

Dr. Dillenberg is recognized at the local, state, national, and international levels as an expert in the area of public health leadership, health program development, social marketing, and oral health issues.

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Burton L. Edelstein, DDS, MPH, a pediatric dentist, is Professor of dentistry and health policy at Columbia University, Chair of Social and Behavioral Sciences at its College of Dental Medicine, and Board Chair of the Children's Dental Health Project, a DC-based non-profit policy and strategic consulting organization that advances policies to improve children's oral health. Dr. Edelstein practiced pediatric dentistry in Connecticut and taught part-time at the Harvard School of Dental Medicine for 21 years before committing to full-time health policy practice. As a 1996-97 Robert Wood Johnson Health Policy Fellow, he

was legislative health aide to US Senate Minority Leader Tom Daschle (D-SD) during development of the State Child Health Insurance Program. Edelstein was consultant to the US Department of Health and Human Services on its oral health initiatives from 1998-2001, chaired the US Surgeon General's Workshop on Children and Oral Health, and authored the child section of the US Surgeon General's Report "Oral Health in America."

Dr. Edelstein currently leads policy and programmatic endeavors to improve oral health and dental access for socially vulnerable populations. He is a graduate of Harpur College, SUNY Buffalo School of Dentistry, Harvard School of Public Health, and the Boston Children's Hospital pediatric dentistry residency program.

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Allen Finkelstein, DDS, the Chief Dental Officer of AmeriChoice, a United Health Group Company serving more than 1.4 million members, is a leading New York dentist specializing in Periodontics-Prosthesis, currently in Great Neck, NY. A graduate of the Temple University School of Dentistry, Dr. Finkelstein is a member of the American Dental Association, the New York and Essex County Dental Societies and the Dental Associations of New Jersey and Rhode Island. He serves on the



New Jersey Dental Medicaid Committee, the New York, Rhode Island and New Jersey Coalitions of Oral Health, the Foundation Board of Alpha Omega International Dental Fraternity in the capacity of Advisor, and is the former President of the Rockland Dental Society. He is on the New York Board of American Friends of The Hebrew University and a Founder of the Hadassah-Hebrew University School of Dental Medicine Founded by the Alpha Omega fraternity.

Dr. Finkelstein is a long time proponent of the integration of dental and medical care and is a recognized expert on integrated care and the insurance linkage. He has lectured at numerous universities and dental schools.

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Mark Goldstein, DDS, is the Co-Founder and President of Pediatric Dental Associates Ltd., which was established in 1975. He and his partners have 3 practices throughout the Philadelphia area which primarily treat underprivileged children. Last year they provided over 70, 000 patient visits.

Dr. Goldstein is also the Co-Founder of The Pediatric Dental Residency Program based at Episcopal Hospital, which is part of the Temple University Health System. It began in 1995 with 3 residents and now, with 18 residents, is the largest hospital-based pediatric dental residency program in the country.

In 2003, Dr. Goldstein founded Special Smiles Ltd., a practice devoted to treating the dental needs of severely mentally and physically challenged patients. He also sits on the board of Kids Smile, a non-profit dental facility which has provided dental and educational services to underprivileged children. Dr. Goldstein has recently joined the board of PCCY (Public Citizens for Children and Youth), a non-profit children's advocacy group in the Philadelphia.

Dr. Goldstein is a graduate of Temple University School of Dentistry and completed his residency in pediatric dentistry at St. Christopher's Hospital for Children in Philadelphia. For the first 25 years of his professional career, He was a practicing clinician. For the last 10 years, he has managed his practices and has been involved in board activity.

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David Idala is a research analyst in The Hilltop Institute's acute care policy unit. He is part of a team of researchers responsible for monitoring Maryland's Medicaid program. He provides analytical and programming support using SAS. His particular interests and experience encompass the assessment of health care utilization and performance measurement for chronic diseases.

Prior to assuming his current position, Mr. Idala was a graduate research assistant (GRA) at The Hilltop Institute. In this capacity, he participated in a study that examined strategies for assessing health plan performance for Medicaid beneficiaries with chronic diseases. Before coming to Hilltop, Mr. Idala was a GRA with the Maryland Department of Health and Mental Hygiene AIDS Administration, as well as with UMBC's Economics Department.

Mr. Idala holds a master's degree in economic policy analysis and a bachelor's degree in economics from UMBC. He is currently pursuing a Ph.D. in public policy from UMBC.



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Arthur Johnson, PhD, is the Provost and Senior Vice Provost for Academic Affairs at UMBC. Dr. Arthur T. Johnson received the Bachelor of Science degree in Foreign Service from the Edmund A. Walsh School of Foreign Service, Georgetown University in 1966; the Master of Arts degree from the Maxwell School of Citizenship and Public Affairs, Syracuse University in 1968; and the Ph.D. degree from the State University of New York at Buffalo in 1975. He came to UMBC in 1980 and is a member of UMBC's Political Science Department.

As Chief Academic Officer, Dr. Johnson is responsible for UMBC's academic and research programs and the coordination of related resource functions. Among the units reporting to him are the University's Athletics Program, the Division of Continuing and Professional Education, the Office of Enrollment Management, the Albin O. Kuhn Library, and The Hilltop Institute. Dr. Johnson's research fields are urban policy and public personnel management. He is author/editor of three books and numerous journal articles on these subjects.

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Rebecca King, DDS, MPH, is the North Carolina State Dental Director and Chief of the Oral Health Section in the Division of Public Health and has more than 30 years of service to dental public health in North Carolina. She is responsible for a statewide dental public health preventive dentistry program for children, including statewide assessment of children's oral health and collaboration with physicians who provide dental preventive services for high risk infants and toddlers, the "Into the Mouths of Babes" program.

Dr. King received her dental degree and her MPH from the University of North Carolina, and did her dental public health residency with the Oral Health Section. She is board certified in the American Dental Association specialty of Dental Public Health.

Dr. King co-directs the NC Dental Public Health Residency program and currently serves as a Director on the American Board of Dental Public Health. She serves on the Dental Public Health Review Committee on the ADA Council on Dental Accreditation. She has been active nationally with the American Association of Public Health Dentistry, the Association of State and Territorial Dental Directors and the Centers for Disease Control and Prevention Division of Oral Health. Dr. King is past president of the American Association of Public Health Dentistry, the North Carolina Dental Foundation and the UNC School of Public Health Alumni Association.

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Russell Maier, MD, practices as a family physician in Yakima, Washington, and is program director of Central Washington Family Medicine Residency, training doctors to practice in rural and underserved settings. He is a clinical associate professor in the Department of Family Medicine at the University of Washington, co-chair of the Group on Oral Health for Society for Teachers of Family Medicine, and serves on the board of Washington Dental Services Foundation.

Dr. Maier's interest and expertise in oral health come from leading a successful fluoridation campaign, implementing a novel oral health curriculum for physicians in training nationally, and working to integrate the oral and medical healthcare system in the state of Washington.



Dr. Maier received his medical degree from the University of Washington School of Medicine in Seattle, Washington. He received his bachelor's degree in biology with honors from Carleton College in Northfield, Minnesota

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Cindy Mann, JD, is the Executive Director of the Center for Children and Families (CCF) at Georgetown University's Health Policy Institute and a Research Professor at the University's Health Policy Institute. She has extensive experience in the design and implementation of federal and state health coverage policies and programs affecting children and families. Her specific areas of focus include Medicaid and the State Children's Health Insurance Program (SCHIP) and health care financing.

Ms. Mann's experience with health coverage programs and issues includes serving (from 1999 – 2001) as Director of the Family and Children's Health Program Group at the Health Care Financing Administration (HCFA, now the Centers for Medicaid and Medicare Services). In that capacity, Ms. Mann oversaw the Medicaid program for children, families and pregnant women and the early implementation of SCHIP. In the past, she led the Center on Budget and Policy Priorities' federal and state health policy work and was a Senior Fellow with the Kaiser Commission on Medicaid and the Uninsured. Before moving to Washington DC, Ms. Mann worked on health and welfare issues and public finance in Massachusetts, Rhode Island, and New York.

Professor Mann holds a law degree from New York University School of Law and an undergraduate degree from Cornell University.

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Charles Milligan, Jr., JD, MPH, has been executive director of The Hilltop Institute since 2004. Mr. Milligan has primary responsibility for the quality of Hilltop's work for its clients, including the Maryland Medicaid program, other state and local agencies in Maryland, the federal government, other state Medicaid agencies, and private foundations. Mr. Milligan also coordinates Hilltop's work with the academic departments and research centers at UMBC.

Before joining The Hilltop Institute, Mr. Milligan was vice president at The Lewin Group, where he provided consulting services to states and other clients, primarily involving the Medicaid program. His work was varied and included long-term care reform, coverage for the uninsured, and other projects involving publicly financed health care. Prior to that, he was Medicaid and SCHIP director for the state of New Mexico. He practiced health care law earlier in his career.

Mr. Milligan has served on many committees and delivered presentations to the federal Medicaid Commission, National Health Policy Forum, National Governors Association, National Conference of State Legislatures, National Association of State Medicaid Directors, America's Health Insurance Plans, and American Hospital Association, among other organizations. Mr. Milligan served as adjunct faculty for the University of California at Berkeley, St. Mary's College, and John F. Kennedy University, teaching graduate level courses on health and elder law. At UMBC, he is currently affiliate associate professor of public policy, as well as affiliate professor in the Erickson School.

Mr. Milligan holds a J.D. from Harvard Law School, an M.P.H. from the University of California at Berkeley, and a B.B.A. from the University of Notre Dame.



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Nicholas Mosca, DDS, is State Dental Director for the Mississippi State Department of Health. He received his Doctoral of Dental Surgery in 1987 at Loyola University School of Dentistry in Maywood, Illinois and a Bachelor of Science in Psychology at Tulane University in New Orleans, Louisiana. In 1989, he completed a two-year General Practice Residency at Charity Hospital in New Orleans. He moved to Jackson, Mississippi to serve as Director of Hospital Dentistry at the University of Mississippi

Medical Center and is presently a Clinical Professor of Pediatric and Public Health Dentistry at the University of Mississippi Medical Center School of Dentistry.

In 1996, Dr. Mosca served as a Harry W. Bruce Jr. Legislative Fellow at the American Dental Education Association. In 2005, he completed a Primary Health Care Policy Fellowship with the Department of Health and Human Services in Washington, DC. More recently, Dr. Mosca had the opportunity to testify before Congress at a special oral health hearing. He is a Fellow in the American College of Dentists and his honors include a Surgeon General David Satcher Keynote Lecture Award presented by the U. S. Public Health Service, and President's Awards by the Association of State and Territorial Dental Directors and the American Association of Public Health Dentistry.

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David A. Nash, DMD, MS, EdD, holds the William R. Willard Professorship of Dental Education in the College of Dentistry at the University of Kentucky where he is a professor of pediatric dentistry. He also holds joint appointments as professor of behavioral science in the College of Medicine, and professor of public health ethics in the College of Public Health. He is the coordinator for the College of Dentistry's professional ethics curriculum, and teaches each of the three courses of the curriculum. He also teaches pediatric dentistry, both didactically and clinically. He led in the establishment of the University of Kentucky Hospital's Ethics Committee in 1994, and served as its chair until 2005.

From 1987-1997, Dr. Nash was dean of the College of Dentistry at the University of Kentucky. The author of numerous publications in the literature of dentistry, his primary writings are on dental education and are published in the *Journal of Dental Education*. He has served as a visiting professor at over one-half of the nation's dental schools, and at several institutions internationally. He has been a strong advocate of integrating dental education with medical education and has promoted the creation and adoption of a five year *oral physician* curriculum. Recently, Dr. Nash called for the development and deployment of a new member of the dental team, a *pediatric oral health therapist*, to help address the disparities in oral health among America's children, contributed to by a lack of access to care. Among his scholastic interests is understanding human behavior in the context of evolutionary biology—evolutionary psychology.

Dr. Nash has served as supreme chapter president of Omicron Kappa Upsilon, the national honor society of dentistry. He has also been inducted into Phi Delta Kappa, the national education honorary, and Omicron Kappa Delta, the national leadership honor society. He is a board-certified pediatric dentist, and has served as a member of the Board of Directors of the American Academy of Pediatric Dentistry, and as President of the College of Diplomates in Pediatric Dentistry. In 1999, the American Student Dental Association named him one of its twenty-five "*visionaries*" in American dentistry. He has been acknowledged by his students with several outstanding teaching awards.



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Michael Nolin, MA, has been deputy director of The Hilltop Institute since 1996. He is responsible for assisting the executive director in guiding all operating units. He also guides managed care and community health planning and evaluation activities and serves as Hilltop's contact with a number of client agencies in managed care, long-term care, and public health.

Prior to joining The Hilltop Institute, Mr. Nolin served as Director of Operations and later as Executive Director of Maricopa Managed Care Systems in Phoenix, Arizona (1990-1996). In this capacity, he managed a Medicaid plan under contract with the Arizona Medicaid Program (AHCCCS), established a Medicare plan, and directed a long-term care/acute care integration plan, which incorporated care management of dually eligible (Medicare/Medicaid) enrollees. Prior to his work in managed care, Mr. Nolin served as County Public Health Director and Director of Community Health Services for the greater Phoenix (Arizona) metro area. Prior to these community health and Medicaid responsibilities, Mr. Nolin directed public and community health programs as Director of Planning for a Community Health Center (Tucson) and Preventive Services Director for the Navajo Tribal Health Department (Window Rock).

Mr. Nolin serves as adjunct faculty in UMBC's Sociology Department. He teaches courses pertaining to healthcare issues and healthcare organization.

Mr. Nolin holds a master's degree in city and regional planning from Howard University and a bachelor of arts from Catholic University of America.

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Sara Rosenbaum, JD, is the Harold and Jane Hirsh Professor and founding Chair of the Department of Health Policy at the George Washington University School of Public Health and Health, a unique center of learning, scholarship, and service focusing on all aspects of health policy.

Professor Rosenbaum has devoted her career to issues of health law and policy affecting low income, minority, and medically underserved populations as well as the health care safety net. Between 1993 and 1994, Professor Rosenbaum worked for President Clinton, directing the legislative drafting of the Health Security Act and developing the Vaccines for Children program. A graduate of Wesleyan University and Boston University School of Law, Professor Rosenbaum has authored more than 250 articles and studies focusing on all phases of health law and health care for medically underserved populations. She is co-author of *Law and the American Health Care System* (Foundation Press, NY).

Professor Rosenbaum serves on numerous foundation and organizational boards. Named one of the country's 500 most influential health policymakers, she has received many national awards, including the Richard and Barbara Hansen Award for national leadership from the University of Iowa, the Oscar and Shoshanna Trachtenberg Prize for Scholarship from the George Washington University, an HHS award for distinguished national service on behalf of Medicaid beneficiaries, and a Robert Wood Johnson Foundation Investigator Award in Health Policy Research.



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Anna Sommers, PhD, is a senior research analyst in The Hilltop Institute's acute care policy unit. She is responsible for directing the analysis and evaluation of health services utilization in Medicaid programs and evaluating state health insurance reform initiatives. Her current research interests include access to care and insurance for vulnerable populations; state health insurance reform initiatives; long-term care rebalancing initiatives; and financing for dual eligibles.

Prior to her role at Hilltop, Dr. Sommers was a research associate at The Urban Institute in Washington, D.C. In this capacity, she conducted quantitative research on a diverse array of projects evaluating public health insurance programs with a focus on maternal and child health. Recent studies include an analysis of substitution in SCHIP as part of a congressionally mandated evaluation of SCHIP in ten states, and an analysis of eligibility dynamics among children eligible for Medicaid and SCHIP. She has recently worked with a county-based coalition in Los Angeles County to develop quality and process monitoring indicators for First 5 LA, the largest county-based public insurance program for children who do not qualify for Medi-Cal or Healthy Families. In addition, Dr. Sommers has conducted research on the aged and people with disabilities, including cost and use analyses of participants in a Money Follows the Person pre-cursor initiative in Texas, analysis of dual eligible utilization, and analysis of expenditures by Medicaid recipients using long-term care services. She also has expertise in survey design and quasi-experimental methodology.

Dr. Sommers is a published author and co-author in the health policy community. Her most recent works include "Eligibility Dynamics Among Children Eligible for Medicaid and SCHIP: Implications for SCHIP Reauthorization," published in *Health Affairs*, and "Access to Health Insurance, Barriers to Care, and Service Use Among Adults with Disabilities," published in *Inquiry*. Dr. Sommers currently serves as a member of the advisory board to the Maryland Adventist HealthCare System's Center on Health Disparities, established in 2007.

Dr. Sommers obtained her Ph.D. and M.S. in health services research, policy, and administration from the University of Minnesota School of Public Health. She also holds an M.A. in Public Policy from the Hubert H. Humphrey Institute of Public Affairs, University of Minnesota.

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Norman Tinanoff, DDS, received his dental degree from the University of Maryland in 1971. After receiving his certificate and Masters Degree in Pediatric Dentistry at the University of Iowa, he spent another year at the V.A. Hospital in Iowa City in a research fellowship. Dr. Tinanoff's two-year military service was at the Army Institute of Dental Research at Walter Reed Army Medical Center.

For 23 years Dr. Tinanoff was at the University of Connecticut Health Center where he was director of the Pediatric Dentistry graduate program for 16 years. In 1999, he became Chairman of the Department of Pediatric Dentistry at the University of Maryland. In 2003 he became Chairman of the Department of Health Promotion and Policy, which includes Pediatric Dentistry, Dental Hygiene and Community Dentistry; and in 2005, graduate program in Advanced General Dentistry, Clinic Managers and Special Patient Care were added to the Department. Dr. Tinanoff has authored or co-authored over 130 full-length publications, primarily on fluoride mechanisms, antimicrobials, caries risk factors, early childhood caries and prevention. Recent books/monographs include: "Dental Care for the Preschool Child", in *Dental Clinics of North America*; "Proceeding of the Early Childhood Caries Conference" in *Community Dentistry Oral Epidemiology*; and "The Oral Cavity" in *Nelson Textbook of Pediatrics*.



Dr. Tinanoff's current interests are concerned with and preventing dental caries and oral health access in underserved child populations.

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Paul Westerberg, DDS, MBA, is an oral health care professional with experience in the private practice of general dentistry. He earned his DDS from Temple University School of Dentistry in 1980. Subsequent to receiving an MBA from the University of Delaware, he moved to managed care consulting, and then to state government. In 1995, he became the program dental consultant and then Dental Director for AmeriChoice of PA, an HMO administering managed care Medicaid, Medicare, and CHIP healthcare services in the Philadelphia region.

In July of 2001, Dr. Westerberg joined the Office of the Medical Director in the Office of Medical Assistance Programs of the Pennsylvania Department of Public Welfare as the Executive Dental Consultant. He was appointed to his current position as the Chief Dental Officer for the Department in September 2002. Since that time he has been involved at the state and national level in advocating for increased access to care for underserved populations.

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Cynthia Woodcock, MBA, is the director of long-term supports and services at The Hilltop Institute. In this capacity, she manages Hilltop's initiatives in long-term care policy and leads Hilltop's work on the development of home- and community-based services waiver programs and other integrated long-term care initiatives. She manages Hilltop's contract with the New Mexico Human Services Department, which has focused on launching a new self-directed waiver program and a Medicaid managed long-term care initiative. Under her direction, The Hilltop Institute is also assisting with implementation of Maryland's Money

Follows the Person demonstration and carrying out an evaluation of New Jersey's federal Systems Transformation Grant in long-term care. Ms. Woodcock served as a lead writer and editorial director for a Maryland Health Care Commission report on planning for long-term services and supports in Maryland in 2010, 2020, and 2030. With Hilltop's executive director, she has co-authored issue briefs on Medicaid consumer-directed health purchasing and Medicare Advantage special needs plans for individuals dually eligible for Medicare and Medicaid.

Previously a senior research analyst, Ms. Woodcock worked with Hilltop's executive director on strategic planning and new business development. She was responsible for infrastructure improvements to Hilltop's website and information systems to support development of new business opportunities. She prepared reports on Hilltop's accomplishments, provided strategic vision to leveraging client relationships and developing new initiatives, and provided leadership for events such as Hilltop's annual symposium on health policy. She managed the contract with the Maryland Community Health Resources Commission, in which Hilltop provided interim staff support to this new commission established by the Maryland legislature. Also for the Commission, she directed a study examining funding and access issues that impact the financial viability and continued growth of Maryland's school-based health centers.

Before joining The Hilltop Institute in 2004, Ms. Woodcock was a principal of Futures, Inc., a consulting group specializing in program development and strategic planning. Prior to that, Ms. Woodcock was director of program development with the International Life Sciences Institute and assistant vice president for program finance and management with The Commonwealth Fund. She has also held positions with The Robert Wood Johnson Foundation and the Division of Health Planning and Resource Development in the New Jersey Department of Health.



Ms. Woodcock received an M.B.A. in finance from the Columbia University Graduate School of Business and holds a B.A. from the University of North Carolina at Chapel Hill, where she graduated *summa cum laude*.

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Brooks Woodward, DDS, has served as the Dental Director for Chase Brexton Health Services, Inc for the past 7 years. Chase Brexton Dental Services are a component of a non-profit, JCAHO certified and federally qualified community health center with locations in Easton, Columbia, Randallstown, and Baltimore City. Dr. Woodward is an active member of Baltimore City Dental Society, Maryland State Dental Association and American Dental Association. He is an active participant in numerous

State committees which focus on improving access to under-served and at risk communities as well as an adjunct professor of University of Maryland providing clinical undergraduate teaching, training and mentoring. Dr. Woodward's focus of care is establishing comprehensive oral healthcare to underserved populations and has been awarded a Governor's citation for his work in community oral healthcare in 2008.

Dr. Woodward received his DDS from University of Maryland, Baltimore College of Dental Surgery in 1992 and his B.S. in Biology from George Mason University.

